



**European Security and Defence College**  
**Doc:** ESDC/2024/067  
**Date:** 26 February 2025  
**Origin:** Implementation Group

## **65<sup>th</sup> meeting of the Implementation Group for the European initiative for the exchange of young officers inspired by Erasmus (EMILYO)**

**24 - 26 February 2025  
Larnaca, CYPRUS**

### **Draft Minutes**

- 1) Welcome address by Member of the European Parliament Mr. Costas Mavrides and the Director of the Cyprus Security and Defence Academy, Colonel Symeon Zambas.
- 2) The Chair and the ESDC Training Manager welcomed 110 participants from 18 EU Member States and Norway representing 48 different institutions.
- 3) **Approval of the minutes**  
The members of the IG approved the minutes of the 64<sup>th</sup> meeting. The approved minutes are available at <https://www.emilyo.eu/approved-meeting-minutes>.
- 4) **Adoption of the agenda of the 65<sup>th</sup> IG Meeting**  
The agenda was adopted, with the addition of the following items:
  - a) Voting on 6 LoD Chairs (LoD-1, LoD-3, LoD-5, LoD-7, LoD-9, LoD-14)
  - b) Creation of a common module
  - c) Statement: next IG Chair
  - d) Statement for presentations
  - e) Past and future offers from the institutions.
- 5) **Update the Pool of Lecturers**  
The Chair of the IG, request from the Members of the IG to update their lecturers on the Pool of lecturers on the secure area on the EMILYO website.
- 6) **Update on the new EMILYO Website**  
The Chair of the IG, request from the Members of the IG to send the documents they want to upload on the EMILYO website to Vice Chair Cristi Moldoveanu: [mcristi@gmail.com](mailto:mcristi@gmail.com), to Chair Harald Gell: [harald.gell@inode.at](mailto:harald.gell@inode.at) and to LoD Chair KostasTsanakas [kotsanakas@gmail.com](mailto:kotsanakas@gmail.com) only for publication to EMILYO Social Media.  
IG Members can also **request access to the secure area** of the website, by sending an email to the ESDC Military Erasmus Coordinator [Christoforos.CHRISTOFOROU@eeas.europa.eu](mailto:Christoforos.CHRISTOFOROU@eeas.europa.eu).

## 7) Information about Lines of Development (LoD)

The Chair provided a brief update on the status of the Lines of Development (LoDs) and announced that, for the first time in the Implementation Group (IG) history, all LoDs would be chaired following the vote. After the introductory speech, the Chair asked the six candidates for the vacant LoD Chair positions to leave the meeting room for the member vote.

The members voted unanimously to appoint the following candidates as Chairs of the LoDs:

- a) Lt. Col Prof. Tom SIMOENS PhD, from the Belgian Royal Military Academy, as the new LoD-1 Chair (System of Equivalences).
- b) Lt Vasco COELHO, from the Portuguese Air Force Academy, as the new LoD-3 Chair (Development of Internet Distance Learning).
- c) Assoc. Prof. Fiona SIMONEAU-BYRNE, from the French Naval Academy, as the new Chair of the LoD-5 (Framework).
- d) Ms. Ramona HERMAN, from the Romanian “Nicolae Bălcescu” Land Forces Academy, as the new Chair of the LoD-7 (Financing the Initiative).
- e) Assist. Prof. Agata JAGIELLO-TONDERA, PhD, from the Polish Military University of Technology, as the new Chair of LoD-9 (Future Projects).
- f) Lt. Col Prof. David LECOMPTE David, PhD, from the Belgian Royal Military Academy, as the new LoD-14 Chair (Research & Development).

## 8) Past and future contributions of IG members

Representatives of the institutions presented past and future contributions of Military Erasmus activities. All presentations would be temporarily available at <https://www.emilyo.eu/temporary-documents>.

## 9) Update on the ESDC Guidelines for the new academic year 2024-2025

The ESDC Military Erasmus Coordinator provided the IG members with updates on the following ongoing procedures:

- a) Co-financing of EMILYO activities by the ESDC, followed by a question and answer session with IG members.
- b) Submission of contributions for EMILYO for the 2025-2026 academic year.
- c) ESDC network members' guidelines.

The ESDC Training Manager reminded all IG members of the requirement to inform the Chair and the ESDC Military Erasmus Coordinator prior to accepting participants from non-EU countries in any activities organised under the Military Erasmus Initiative.

## 10) Meeting IG Chair, Vice Chairs and LoD Chairs:

In parallel to point 9, the meeting with the IG Chair, Vice Chairs, and LoD Chairs took place. The IG Chair discussed the expectations – in particular with the new elected LoD Chairs – and requested an update of the “*strategic paper for LoDs*”.

The IG Chair kindly requested the presence of all LoD Chairs during all G meetings, independently if the respective LoD meeting takes place or not.

**11) ESDC New Logo**

The Chair requested that all members use the new ESDC Logo in their documents of the activities that are organised under the auspices of EMILYO. The ESDC Logos are available at <https://www.emilyo.eu/logos>

**12) Next Implementation Group Chair 2025-2027**

The mandate of the Chair of the Implementation Group, Col. Harald GELL, ends this academic year. The Chair himself informed the members that he placed his nomination for another term. The ESDC Military Erasmus Coordinator informed the members that the only nomination received was the one of the current Chair Harald GELL.

During the 66<sup>th</sup> IG meeting, the IG members will vote on the prolongation of the current Chair, Col. Harald GELL for the next 2 academic years until 31 August 2027.

**13) EMILYO Annual Report 2023-2024**

The Chair presented the final statistics of the **Academic Year 2023-2024** and thanked the institutions for the amazing work, which has been done during the academic year as a result giving us the best statistics since the establishment of this initiative. In total, **4,652** cadets participated in military Erasmus activities, **221** events were held under the programme, and **151,779** days of training were conducted.

Following the presentation of the statistics, the Chair introduced the revised form, highlighting its simplified design. Members were requested to complete the forms for the 2024-2025 academic year by June 30, 2025.

**14) Future CSDP Olympiads and EUMACS**

The Chair informed the members that the CSDP Olympiad 2026 and EUMACS +EUAFA-CC 2026 would be held in Cyprus. EUMACS 2025 +EUAFA-CC will be organised by the Polish Military University of Technology (MUT) and the Polish Air Force University (PAFU) in Poland from 27-30 May 2025. EUMACS +EUAFA-CC 2027 will be organised by the Hellenic Air Force Academy in Greece. Italy and Latvia were kindly requested with deciding, which countries would organise EUMACS 2028 and the CSDP Olympiad 2028.

**15) 8<sup>th</sup> CSDP Olympiad 2026 Cyprus**

The 8<sup>th</sup> CSDP Olympiad will be held in Paphos, Cyprus, from 15 to 19 June 2026. The Chair presented the 15 topics and the Members decided for the selection of the 10 essay topics. The deadline for sending the names of the cadets/midshipmen, evaluators, and points of contact is **April 18, 2025**. The document is temporarily available at <https://www.emilyo.eu/temporary-documents>. As soon as the folder for the 8<sup>th</sup> CSDP Olympiad will be established on the EMILYO website, it will be available there as well.

The representative of the Hellenic Air Force Academy proposed increasing the participant limit for the Olympiad from four to five per Member State, enabling countries with five institutions to send at least one participant each. The members approved the proposal, allowing Member States to send up to five candidates for the future CSDP Olympiads starting with the 8<sup>th</sup> CSDP Olympiad. Details of execution will be available within the regulation for the CSDP Olympiad.

## 16) iMAF – International Military Academic Forum

The Chair informed the IG members about the organisation of iMAF 2026 by the National Defence Academy of Latvia, the iMAF 2027 by the Military Technical Academy 'Ferdinand I' in Bucharest, Romania and the iMAF 2028 by the Slovak Armed Forces Academy 'General Milan Rastislav Štefánik'. The Romanian Naval Academy "Mircea cel Batran" gave an update about iMAF 2025 & the 66<sup>th</sup> IG meeting with the strong recommendation to book accommodation soon (see also point 22 of this document).

## 17) Presentations by LoD Chairs

The LoD Chairs presented the outcomes of the LoD sessions that took place on the first and second day of the meeting as follows:

### a) Joint LoD-2 – Development of Competences and LoD-8 – Common Modules

The LoD-8 Chair presented 11 revised modules according to the adopted procedure: revision of the Goal and the learning outcomes in line with the qualification requirements of SQF MILOF (the content is left up to the Course Director). All the modules are attached.

- 1) Battle Physical, Mental and Survival Training
- 2) Military Strategy and Security in the Baltic Sea Region (A)
- 3) Senior Cadets' Seminar on Leadership
- 4) Troop Leading Procedures
- 5) European Values
- 6) Military Ethics
- 7) Information Awareness
- 8) Relief Logistics
- 9) Databases
- 10) Basics of Military Logistics Information Systems
- 11) Multinational Operations Logistics

The last four (4) modules are part of the LoD19 – IS of Logistics and the CM Military Ethics replaces Military Ethics A & B.

### b) LoD-6 – Strategic Communication

-Update on the Military Erasmus Ambassadors (2<sup>nd</sup> Lt ARCHONTIDIS Isaak responded positively to participate in EUMACS 2025).

-Video creation with the participants (cadets, officers and academic staff) of the last International Air Force Semester.

- Ask from all BOEIs a poster or photos of an event to upload on social media.

-A visit campaign will be design to make aware not active BOEIs and Institutions about Military Erasmus benefits.

### c) LoD-9 – Future Projects

- the coordinator's perspective on planning cooperation partnership projects was presented by Panagiotis Karampelas from the Hellenic Air Force Academy; the presentation has been already uploaded on Emilyo webpage

- two new projects were introduced:

MilVocab app (presentation to be uploaded by the end of March); Military University of

Technology, Poland, Military Technical Academy "Ferdinand I", Romania, Vasil Levski" National Military University, Bulgaria

Project PROMETHEUS (already uploaded), High performance missile targets; Hellenic Military Academy, Greece

- a proposal for a new project concerning "gamification" (working title) was initiated: Hellenic Military Academy, Greece, and Military University of Technology, Poland; an outline to be developed by 66th IG meeting

**d) LoD-10 – Gender Mainstreaming**

The LoD 10 Chair welcomed 24 participants from 13 countries and the following topics were discussed:

- the results and outcomes from the 3rd CM "Gender Perspectives in Security and Defence" held in Athens, Greece, organised by the Hellenic Military Nursing Academy and Hellenic Air Force Academy in the period 9 -13 of December 2024. The main details of the CM were pointed: 31 participants 6 lecturers - 3 international Gender Experts from Bulgaria, Portugal, Norway and 3 national lecturers; 13 observers from Greece, Ireland, Romania and Latvia. The excellent participants' evaluation of Learning Objectives achievement and Lesson learned were shared.

- the organisation of the 6th Erasmus Gender Seminar and 4th edition of the CM GPSD is running. AFA in Brasov, Romania will host the next edition.

**e) LoD-11 – International Naval Semester (INS)**

1. During the LoD 11 workshop, 17 participants from 9 EU Member States representing 9 European Naval Academies had attended.

2. NAVY-INS-Tech project implementation - progress monitoring, tasks distribution, events planning, reports and debates. The intermediary report has been submitted and approved. As result, 4 modules have been organised during the past months, counting 64 students exchanged and 3 transnational meetings have been conducted counting 16 teachers/experts exchanged among the partners. During March-June 2025, 4 HASS courses will be organised by the partners during March-June, counting on 32 students to be exchanged. E1 and E2 events to be organised in the next months. The course materials are uploaded on project platform: <https://marplat.eu/course/index.php?categoryid=21>.

**f) LoD-12 – International Air Force Semester (IAFS)**

The LoD-12 meeting brought together 20 participants from 9 military institutions. The Chair of LoD-12 provided an update on the ongoing revision of the semester syllabi and their alignment with SQF-MILOF. The discussion then moved to lessons learned from the implementation of the semester during the 2024-25 academic year. Following this, the representative from PtAFA explained the grading normalisation system, leading to a broader discussion on grade conversion among academies. Next, participants reviewed the key dates for the upcoming IAFS, concluding that they would remain consistent across all academies offering the programme. Finally, the LoD-12 Chair held an in-depth discussion with representatives from the Spanish Air and Space Academy regarding potential adoption of the semester.

**g) LoD-13 – European Common Technical Semester for Defence and Security (EuCTS<sub>DS</sub>)**

There were 17 representatives of 14 institutions from 11 countries: BE RMA, CZ UoD, DE UoBW, ES SAA, SAFA, SNA, FR FASFA, GR HAA, HAFA, HR DSU, HU UoPS, PL WAT, PT PNA, RO MTA. Four subjects were discussed:

- KA2 project Digital Mathematics Applied in defence and Security education - DIMAS (presentation of the 1<sup>st</sup> survey results and request for a 2<sup>nd</sup> survey addressed to the teachers);
- Common Module IMINT/GEOINT Analysis, that will be hosted by MTA in Bucharest, from June 23<sup>rd</sup> till 4<sup>th</sup> of July, 2025;
- Elaboration of the draft of Curricula of the Common Module Ballistics;
- Scientific revision of the modules from International Technical Semester, EuCTS<sub>DS</sub>, agreeing the final version of the LoD 13, in order to be sent to LoD 2 and 8 for approving.

**h) LoD-14 – Research and Development**

Key points of the meeting discussion:

- Mission statement development;
- Evaluate how to better promote existing conferences, e.g. “Language, Security and Technology” Conference at MUT;
- Creation of a Scientific Committee: Pool of experts;
- Evaluation of the publication of common proceedings for the different existing conferences (Naval Academy Portugal, Military Technical Academy Romania, Military University of Technology Poland, Airforce Academy Romania,...);
- Presentation of Project « Prometheus » for possible scientific collaboration;
- Presentation of new EDF 2025 project on integration of simulation platforms.

**i) LoD-17 – International Air Defence Semester**

- Analysing the reports from project members regarding the preparation of course materials and the selection of teachers.
- Reviewing the reports from project members on the selection of cadets for mobilities and the preparation of required documents.
- Presenting the International Air Defence Semester to other interested universities.

**j) LoD-18 – Language Education & Training**

Participants of the LoD-18 meeting discussed activities for 2025:

- 1) ASSET , Sibiu/Romania, 2) JETPRO, Brno/Czechia, 3) TELT -Train the English language trainers workshop, Warsaw/Poland. 4) 2025 Language-Security-Technology Conference, LST 2025 en - conference Brno/Czechia 5) Intl. Week for cadets at the UoD Language Centre, LST 2025 en - conference, Brno/Czechia

Participants were invited to prepare activities for 2026 (MTA in Bucharest, RO, offered Train the English language trainers workshop. Institutions were asked to propose activities, which they are willing to organise in 2026, incl. requests for mobile team of facilitators.

LoD-18 meeting participants agreed to create a position of the LoD-18 co-Chair; Assoc. Prof. Isabela Dragomir, PhD., LFA, RO unanimously appointed.

**k) LoD-19 – Logistics**

The 7<sup>th</sup> meeting of LoD-19 - International Logistic Semester session was chaired by Lt Col Małgorzata GRZELAK, PhD and attended by 21 participants from 9 countries: Poland, Romania, Austria, Czech Republic, Spain, Slovakia, Bulgaria, Greece and Hungary.

In the conclusion of the meeting participants agreed on the course of action for the future.

4 CM: Data bases - HAA Greece, Relief Logistics - HAA Greece, Multinational Operations Logistics - NDU Romania, Basics of Military Logistics Information System - BG RNDC was agreed to be send to the IG Chair. 3 new CM are still under development and 1 new proposal was submitted. The future proposals for KA2 projects were discussed among LoD-19 stakeholders. It was decided to work together for 2 projects at partnerships for cooperation.

**l) LoD-20 – Space**

A draft of the common module for LoD 20 Space was presented to the participants, providing an overview of its structure, topics, key subjects and learning outcomes. A discussion followed, allowing participants to share their initial thoughts and engage in an exchange of ideas regarding its content and implementation. To ensure a comprehensive review, the draft has been circulated among all participants, and they are encouraged to provide comments and suggestions. Feedback will be collected until 25 March 2025, aiming to refine and enhance the module based on the collective input.

**m) LoD-21 – Hybrid Threats**

Participants in the LoD-21 meeting were informed about the postponement of the 1st Train-the-Trainers Module Hybrid Threats. The module will be held in Henri Coanda Air Force Academy Brasov, between 8<sup>th</sup> to 12<sup>th</sup> December, 2025. The curriculum for the 1st Train-the-Trainers module was also established.

The participants in the debate strongly agree to promote in the three following IGs (in Constanta, Brussels and Thessaloniki) the offer of TTT through the HTh module.

Regarding the first common modules for the cadets, they agree that CM should be organised as distinct extra-modules, within International Air Force Semester and International Air Defence Semester in Henri Coanda Air Force Academy, in Brasov, starting with the next academic year. Every university can send cadets.

**All presentations would be temporarily available at <https://www.emilyo.eu/temporary-documents>.**

**18) Honorary members**

The Chair informed the members that proposing some personalities as honorary members is possible.

**19) Implementation coordination**

The IG Chair recommended that the members send their requests for EU academic semesters and also update their lists for the pool of lecturers and trainers.

## **20) IG meetings**

The Chair informed participants of the IG meetings to be held in during the new academic year 2025-2026 and beyond as follows (in the late afternoon/early evening on the respective day before, the newcomers meeting will always take place):

- a) The 67<sup>th</sup> IG meeting will take place at ESDC in Brussels, BE, 09-10 September 2025, back-to-back with the EAB meeting.
- b) The 68<sup>th</sup> IG meeting will take place at HMACSO in Thessaloniki, GR, 25-26 November 2025,
- c) The 69<sup>th</sup> IG meeting will take place at NDUC in Oslo, NO, 3-4 March 2026.
- d) The 70<sup>th</sup> IG meeting will take place at NDAL in Riga, LV, 25-29 May 2026 back-to-back with the iMAF 2026.
- e) The 71<sup>th</sup> IG meeting will take place at ESDC in Brussels, BE, 8-9 September 2026, back-to-back with the EAB meeting.
- f) The 71<sup>th</sup> IG meeting will take place at MAL in Vilnius, 1-2 December 2026.

The Chair invited the institutions to host IG meetings starting with the 72<sup>nd</sup> meeting in Feb/Mar 2027 – and beyond.

## **21) Work plan**

One week before each IG meeting, on a Monday, a VTC coordination meeting will take place at 18:00 CET with the IG Chair, Vice IG Chairs, ESDC Training Manager, LoD Chairs, and the organiser of the upcoming meeting.

## **22) Information for the 66<sup>th</sup> IG Meeting and iMAF 2025 in Constanta**

The representatives of the Romanian Naval Academy 'Mircea cel Batran' gave a presentation on the 66<sup>th</sup> IG meeting and the iMAF 2025, which will be held at their premises in Constanta from 02 to 06 June 2025 (newcomers' meeting on 02 June 2025).

## **23) Any other business 1 (AOB)**

- a) IG members are asked to register for the next IG as soon as they receive the invitation and the link for better organisation.
- b) LoD-Chairs should indicate a proposal for duration of their LoD-session for the next IG meeting.



## 24) Any other business 2 (AOB)

Below is a summary of all requests made at the meeting.

Request	Send to
<p>Create the <b>exchange (incoming) statistics</b> for the academic year 2024/2025 (starting 1 Sep. 2024 – ending 31 Aug. 2025) according to the uploaded templates.  <a href="https://www.emilyo.eu/templates">https://www.emilyo.eu/templates</a></p>	<p><b>Send by 27 June 2025 to:</b>  <a href="mailto:harald.gell@inode.at">harald.gell@inode.at</a> &amp;  <a href="mailto:christoforos.christoforou@eeas.europa.eu">christoforos.christoforou@eeas.europa.eu</a></p>
<p><b>Presentations for the IG meeting:</b> if you would like to present anything during the forthcoming IG meeting (plenary session), please submit your presentation <b>7 days prior to the meeting</b>. Each presentation should last no longer than five minutes!</p>	<p><a href="mailto:harald.gell@inode.at">harald.gell@inode.at</a> &amp;  <a href="mailto:christoforos.christoforou@eeas.europa.eu">christoforos.christoforou@eeas.europa.eu</a>  <a href="mailto:mccristi@gmail.com">mccristi@gmail.com</a></p>
<p>Mark the <b>autumn/winter and spring/summer academic semesters</b> of your institution in blue and red. Create new lines if necessary.  <a href="https://www.emilyo.eu/academic-semester">https://www.emilyo.eu/academic-semester</a></p>	<p><a href="mailto:mccristi@gmail.com">mccristi@gmail.com</a> &amp;  <a href="mailto:harald.gell@inode.at">harald.gell@inode.at</a></p>
<p>Draw up (or update) a <b>pool of lecturers</b> for your institution, indicating the names of those willing to teach abroad, preferably under Erasmus+.  <a href="https://www.emilyo.eu/pool-lecturers">https://www.emilyo.eu/pool-lecturers</a>            (password-protected area).            Template is available at: <a href="https://www.emilyo.eu/templates">https://www.emilyo.eu/templates</a></p>	<p><a href="mailto:mccristi@gmail.com">mccristi@gmail.com</a> &amp;  <a href="mailto:harald.gell@inode.at">harald.gell@inode.at</a></p>
<p>If you wish to post a <b>mobility offer</b> and/or <b>administrative document(s)</b> on the EMILYO homepage, send the dates and a short description (in PDF format), or a link if you post it on your own website.  <a href="https://www.emilyo.eu/mobility-offers-multiplier-events">https://www.emilyo.eu/mobility-offers-multiplier-events</a></p>	<p><a href="mailto:mccristi@gmail.com">mccristi@gmail.com</a> &amp;  <a href="mailto:harald.gell@inode.at">harald.gell@inode.at</a></p>
<p>Encourage <b>cadets or students to write a report</b> on an event with international participants. Please include pictures.  <a href="http://www.emilyo.eu/exchange_experience">http://www.emilyo.eu/exchange_experience</a></p>	<p><a href="mailto:mccristi@gmail.com">mccristi@gmail.com</a> &amp;  <a href="mailto:harald.gell@inode.at">harald.gell@inode.at</a> &amp;  <a href="mailto:kontsanakas@gmail.com">kontsanakas@gmail.com</a></p>
<p>Report your <b>institution's highest celebration day</b> of the year (date &amp; short description). The purpose is sending congratulation messages.</p>	<p><a href="mailto:jerzy.markowski@wat.edu.pl">jerzy.markowski@wat.edu.pl</a> &amp;  <a href="mailto:harald.gell@inode.at">harald.gell@inode.at</a></p>
<p><b>Basic officer education fact-sheets revision 2024</b>, as soon as possible.            Template is available at:  <a href="https://www.emilyo.eu/temporary-documents">https://www.emilyo.eu/temporary-documents</a></p>	<p><a href="mailto:fsandberg@mil.no">fsandberg@mil.no</a> &amp;  <a href="mailto:harald.gell@inode.at">harald.gell@inode.at</a> &amp;  <a href="mailto:christoforos.christoforou@eeas.europa.eu">christoforos.christoforou@eeas.europa.eu</a></p>